

Media and Games Invest plc

Malta / Entertainment
 Xetra
 Bloomberg: M8G GR
 ISIN: MT0000580101

Update

RATING
BUY

PRICE TARGET
€ 2.90

Return Potential 118.0%
 Risk Rating High

MORE THAN JUST A GAME

We are raising our 2020 forecasts to reflect MGI's strong start to the year. In our view, MGI's growth prospects are excellent, thanks to market tailwinds and an M&A strategy that is paying off. The company is a market consolidator focused on the \$150bn video gaming industry and media. And the latter business segment has been boosted by two key deals this year. After booking annualised revenue growth of some 157% in 2019, we now see the topline reaching €115m (old: €100m) in 2020. Our recalibrated forecasts yield a €2.9 price target (old: €2.8). We remain Buy-rated on MGI.

Raising forecasts on good business momentum MGI has added over 20 gaming companies to the gamigo mother ship and another 10+ in digital media. The company leverages the value chains of the two sectors to harness synergies and spur profitable growth. In our view, the two mega-industries are a natural match. After racking up €84m in consolidated sales last year, we expect the M&A and organic growth engines to push revenues well into triple digit million territory for the first time this year. Our recalibrated forecasts model three-year revenue and EBITDA CAGRs of 26% and 32% respectively for 2020 to 2022.

More than just a game We have mostly regarded the media segment as a strategic mandate designed to drive MGI's gaming operations. Last year, gaming and media segment revenue was at parity, but gaming drove profitability with some 81% of group EBITDA. Now media is becoming more than just a lever to drive gaming growth. Management have expanded MGI's digital media arsenal with two major additions so far this year to bolster its mobile marketing (Verve Wireless Inc) and programmatic activities (Platform 161). The new additions are expected to generate >€20m in annual sales and provide up to €2m in annualised EBITDA in addition to strategic synergies. And prospects for growth are compelling. The online advertising market is thought to have been worth \$294bn in 2019, driven by trends in A.I. and programmatic (see overleaf). (p.t.o.)

FINANCIAL HISTORY & PROJECTIONS

| | 2018 | 2019 | 2020E | 2021E | 2022E |
|--------------------|-------|--------|--------|--------|--------|
| Revenue (€m) | 32.62 | 83.89 | 114.93 | 142.52 | 165.32 |
| Y/Y growth | n.a. | 157.2% | 37.0% | 24.0% | 16.0% |
| EBITDA (€m) | 8.65 | 15.54 | 20.37 | 28.17 | 34.73 |
| EBITDA margin | 26.5% | 18.5% | 17.7% | 19.8% | 21.0% |
| Net income (€m) | 5.26 | 1.25 | 0.64 | 6.11 | 9.44 |
| EPS (diluted) (€) | 0.10 | -0.01 | 0.01 | 0.07 | 0.10 |
| DPS (€) | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| FCF (€m) | -7.17 | 3.13 | -6.72 | 10.09 | 13.40 |
| Net gearing | 24.0% | 27.4% | 46.8% | 43.4% | 37.7% |
| Liquid assets (€m) | 4.45 | 32.98 | 10.16 | 13.53 | 11.58 |

RISKS

Risks include but are not limited to: revenue diversity, financing, technology, and regulatory risks.

COMPANY PROFILE

MGI is a strategic investment holding company that pursues a 'buy-integrate-build-and-improve' strategy to foster fast-growing companies within the media and games segments through acquisitions and growth in operations. gamigo and AppLift are the flagship holdings within the group.

MARKET DATA

As of 05 Aug 2020

| | |
|-------------------------|---------------|
| Closing Price | € 1.33 |
| Shares outstanding | 70.00m |
| Market Capitalisation | € 93.10m |
| 52-week Range | € 0.95 / 1.45 |
| Avg. Volume (12 Months) | 94,065 |

| Multiples | 2019 | 2020E | 2021E |
|------------|------|-------|-------|
| P/E | n.a. | 188.2 | 20.5 |
| EV/Sales | 2.8 | 2.0 | 1.6 |
| EV/EBITDA | 14.9 | 11.4 | 8.2 |
| Div. Yield | 0.0% | 0.0% | 0.0% |

STOCK OVERVIEW



COMPANY DATA

As of 31 Dec 2019

| | |
|----------------------|-----------|
| Liquid Assets | € 32.98m |
| Current Assets | € 55.86m |
| Intangible Assets | € 233.21m |
| Total Assets | € 312.45m |
| Current Liabilities | € 54.54m |
| Shareholders' Equity | € 168.56m |

SHAREHOLDERS

| | |
|---------------|-------|
| Bodhivas GmbH | 62.4% |
| Free Float | 37.6% |

BUY, INTEGRATE, BUILD & IMPROVE

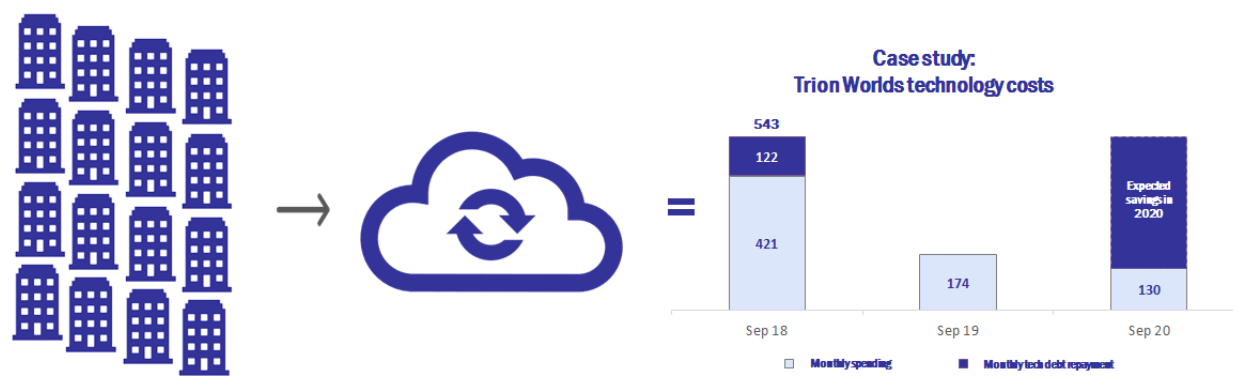
More corporate activity in the works MGI aims to capture synergies between the gaming and media industries to rev up gaming operations and create synergies. Having successfully bolted on 30+ companies across the gaming and media segments, the M&A pipeline remains full including a shortlist of >40 gaming candidates and another >27 media. The former equates to some €400m in revenue potential, while the media shortlist tops €500m. These figures support our external growth assumptions of ~€59m this year and another €13m in 2021. We believe MGI could close another 2 to 3 more deals this year.

Management want to build a video gaming and media “powerhouse”. While some may smirk at the hyperbole, given its size compared to industry stalwarts, the company has quickly built a rugged corporate structure well populated with strategic and profit generating assets. This is paying off as evidenced by case studies recently provided by the company.

TRION WORLDS CASE STUDY

Acquired in 2018, the integration of US-publisher and game developer, *Trion Worlds*, provides a compelling case study of MGI’s M&A strategy and ability to optimise the asset under its roof.

Figure 1: Trion Worlds’ technology optimisation



Data centers:
 High fixed costs
 High personnel costs
 Capital-intensive investments



Use of Cloud Technology:

- Variable cost depending on traffic
- Scalable
- Low personnel costs
- No capital-intensive investments



Result:

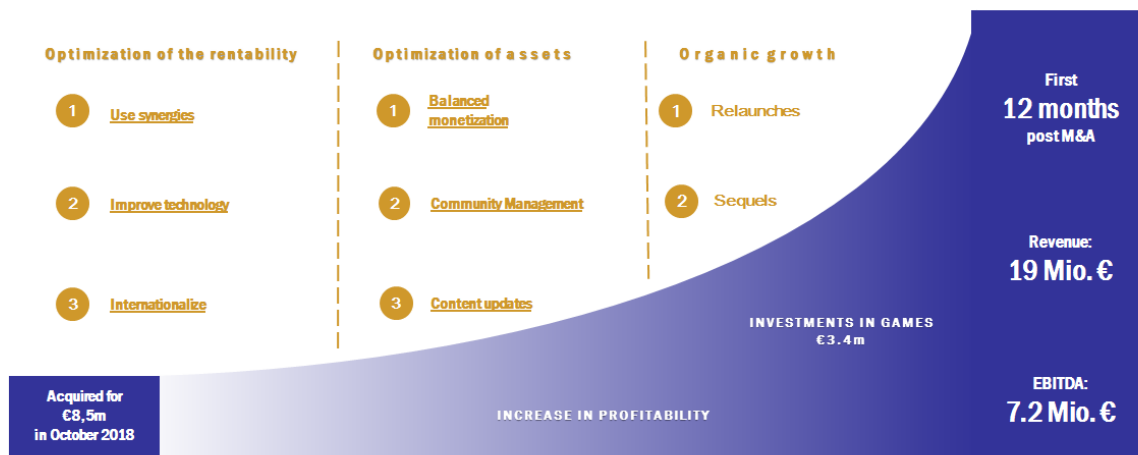
- Massive cost savings
- Variable costs
- Reduced risk
- Reduction of downtimes

Source: First Berlin Equity Research; MGI

The post-deal migration of *Trion Worlds*’ legacy data centres to cloud-based solutions helped slash monthly technology spend down to €174k as of September 2019 (Sept. ’18: €421k). Plus, a €122k / month debt component was eliminated. MGI expects to whittle this down to €130k by this fall, if the company is able to strike new deals with cloud-computing vendors—we suspect AWS, Microsoft, and Google are the front-runners.



Figure 2: Less than 24 month pay back



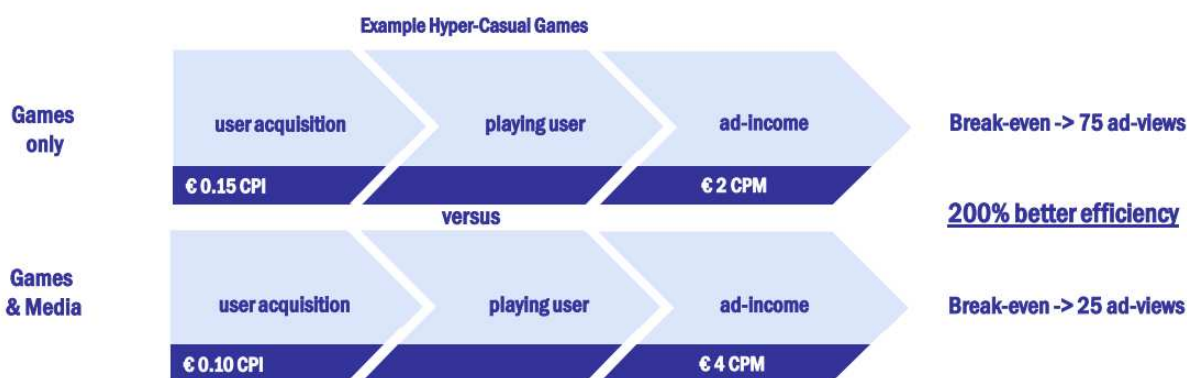
Source: First Berlin Equity Research; MGI

The €8.5m price tag and subsequent €3.4m of investments into content and integration costs paid off with post-deal, 12 month revenue and EBITDA streams of €19m and €7m respectively shrinking payback down to < 24 months.

CASE STUDY: GAMING PERFORMANCE METRICS

The gaming and media combination has yielded strong efficiency gains as seen in the solid improvement in the cost per install (CPI) and cost per mille (CPM) metrics. With the stand alone gaming only model, the company generated ad revenues €2 per mille impressions (€0.002), which required 75 ad views to cover the €0.15 CPI for player acquisition. By leveraging gaming + media, ad-income doubles to €4 and the CPI falls to €0.10. This requires only a third of the ad-views for break-even.

Figure 3: Hyper casual games



Source: First Berlin Equity Research; MGI

Plus, the combination produces a much greater trove of valuable data. We note that MGI does not sell data to third parties. Rather it uses it to optimise its campaigns and initiatives. The data is instrumental in the company’s growing programmatic activities (see overleaf) helping steer ads to the best suited target groups.



CORPORATE ACTIVITY IN H1/20

The last gamigo deal made the biggest headline splash in H1 (see note of 22 April 2020), but management have been busy this year pulling the M&A levers having completed two deals.

New digital media assets In January, management moved to bolster MGI's mobile advertising roster with the acquisition of Verve Wireless Inc. The US-based company operates a mobile data platform for location-based programmatic video and display marketing. The deal allows MGI to scoop up all of Verve's technology and its team steeped in branded programmatic advertising and location-based analytics. The deal also strengthens the company's North American footprint and is expected to add a low double-digit million euro figure to the topline.

Verve subsequently joined forces with AppLift and PubNative to form the Verve Group, which will serve as the dock to anchor future media acquisitions. The Group now spans across 20 global offices with a staff of >350.

MGI continued bulk up its media segment with the July acquisition of the demand side platform (DSP), Platform 161 BV. Founded in 2008, the Amsterdam-based programmatic advertising specialist automates the purchase of ad space and advertising inventory. The deal boosts MGI's media operations and expands the group's technology expertise, product portfolio, and customer base. Management expect Platform 161 to add some €10m to the topline with EBITDA of about €1m per annum.

What's next? Management have done some good work this year adding to its media roster and cleaning up the gamigo minority stake, but low mobile gaming exposure remains the rub with the MGI portfolio.

The M&A team continues to monitor this sector closely for the opportunities but remains steadfast on not overpaying in a hot market. Multiples have become a bit more palatable during covid-19, which could open the door in the coming quarters. In the meantime, the new programmatic additions allow MGI to profit from strong mobile trends.

Clearing out the notebook MGI also struck an agreement with the ReachHero founders and minority holders to purchase their remaining shares. The company now owns 100% of the influencer agency and its digital SaaS platform. ReachHero works closely with Mediakraft and Adspree within the MGI media segment offering a suite of services to both advertisers and influencers under the joint brand Media Elements.

THE ADVERTISING PENDULUM IS SWINGING TOWARDS PROGRAMMATIC

Gone are the glamorous days of suits, scotch, and cigarettes portrayed by the creative men of Sterling Cooper in the popular series Mad Men. In the previous century, creativity and storytelling fuelled catchy campaigns for the print, radio, and later television mediums. Now digitalisation is changing the media world again. Computers, coders, big data, and analytics have joined the media 21st century advertising game, while office cocktails and suits have been replaced by coffee and hoodies.



The introduction of electronic marketplaces is reshaping the advertising business still further with advertising markets undergoing a transformation similar to that undergone by financial markets during the 1980s with the adoption of automated trading systems. In the media world, automated trading is known as “programmatic” or Real-Time Bidding (RTB). This uses computers and complex algorithms to buy and sell advertising space, or “impressions,” in real-time.

One of the advantages of programmatic is the wealth of data generated and available to today’s marketers for “behavioural targeting.” The ultimate advantage of behavioural targeting is the ability to know precisely who is interested in a certain product and gauge the consumer’s buying interest. With the aid of sophisticated software tools and analytics, marketers can tailor Web ads based on consumers’ online behaviours—the websites they view, the products they research, and measure how close they come to making a purchase through conversion KPIs. Since an ad is generated by a consumer’s measurable interest, behavioural targeting provides stronger sales leads, thus allowing marketers to deliver relevant ads anywhere within a network.

The science of data-driven marketing is rapidly becoming the industry standard as marketers pursue an approach that blends the creative and quantitative sides of marketing. This is being combined with the ability to electronically negotiate and trade ad space. Now advertisers can buy their required impressions electronically at a fixed price via a fully automated transaction, thus dispensing with cumbersome paperwork and manual inputs.

UPGRADING FORECASTS

Table 1: Q2 preliminary KPIs

| EUR '000 | Q2/20 | Q2/20E | Variance | Q2/19 | Variance | H1/20 | H1/19 | Variance |
|------------|-------|--------|----------|-------|----------|-------|-------|----------|
| Revenue | 30.0 | 26.3 | 14.1% | 15.2 | 97.4% | 56.5 | 28.5 | 98.2% |
| EBITDA | 6.3 | 4.8 | 32.4% | 3.8 | 65.8% | 11.6 | 7.6 | 52.6% |
| Margin (%) | 21.0% | 18.1% | - | 25.0% | - | 20.5% | 26.7% | - |

Source: First Berlin Equity Research; MGI

Six month revenue nearly doubled (+98%) on an annualised basis to €56.5m, thanks in part to lockdown tailwinds. The company has also bolted on two top line and profitability drivers this year with the aforementioned Verve and Platform161 deals. We expect the two programmatic specialists to add > €20m to the topline on a full year basis.

Table 2: Changes in FBe and price target

| | old | new | revision | upside | dividend yield | total return |
|-----------------------|---------|---------|----------|---------|----------------|--------------|
| Price target (€) | 2.8 | 2.9 | 4.4% | 132.0% | 0.0% | 132.0% |
| All figures in € '000 | | 2020E | | | 2021E | |
| | old | new | revision | old | new | revision |
| Revenue | 100,473 | 114,933 | 14.4% | 135,638 | 142,517 | 5.1% |
| EBITDA | 17,540 | 20,367 | 16.1% | 23,371 | 28,168 | 20.5% |
| Margin (%) | 17.5% | 17.7% | - | 17.2% | 19.8% | - |
| EBIT | 8,497 | 7,150 | -15.9% | 11,570 | 15,769 | 36.3% |
| Margin (%) | 8.5% | 6.2% | - | 8.5% | 11.1% | - |
| Net income | 2,212 | 645 | -70.8% | 3,932 | 6,115 | 55.5% |
| EPS diluted (€) | 0.03 | 0.01 | -72.0% | 0.04 | 0.07 | 48.8% |

Source: First Berlin Equity Research estimates



Although some of this was generically baked into our prior forecasts, the external growth overshoot our old 2020 assumptions. Organic growth in Q1 also topped expectations. We now expect sales to approach €115m (+14% Y/Y) this year and look for a similar rise in EBITDA. The declines in operating and net income stem from an increase in depreciation and amortisation plus higher financing costs associated with the higher corporate activity.

We also anticipate an annualised increase (+210bps) in EBITDA margin next year with the full year impact of synergies. As outlined in the *Trion Worlds* case study, successful integration often unlocks cost savings for the Group. The model of restructuring and integrating the single subsidiaries becomes more efficient the larger it gets, thanks to a team that is now seasoned at incorporating underperforming operations as well as optimising staffing and IT.

Our revised numbers correspond to the lower end of recently published guidance that calls for revenue ranging €115m to €125m (FBe: €115m) in 2020 and EBITDA in the range of €20m to €23m (FBe: €20m).

VALUATION MODEL

We use a DCF model to value Media and Games Invest. In our view, this approach is best suited to the company's business model and income streams. We like MGI for its clever positioning in the video gaming and media industries and the company to continue its current growth trajectory in H2/20. We model a three-year revenue CAGR of 26% for 2020–2022. The primary risk in our view is M&A execution, which requires intense integration of acquired assets to capture embedded upside.

Our diluted share count climbs to 92m (88m) after factoring in the 4m new shares for the AppLift / PubNative deals. We also expect the 18m shares for the last gamigo transaction to be registered by the end of August. We raise our price target to €2.9 (old: €2.8) and remain Buy-rated on MGI.

| All figures in EUR '000 | 2020E | 2021E | 2022E | 2023E | 2024E | 2025E | 2026E | 2027E |
|---------------------------------|----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Revenue | 114,933 | 142,517 | 165,320 | 190,118 | 218,636 | 240,500 | 252,525 | 262,626 |
| NOPLAT | 4,826 | 10,644 | 13,736 | 18,290 | 22,119 | 27,025 | 28,270 | 31,198 |
| (+) depreciation & amortisation | 13,217 | 12,399 | 14,383 | 16,540 | 19,021 | 18,518 | 19,444 | 17,596 |
| Net operating cash flow | 18,044 | 23,043 | 28,119 | 34,830 | 41,140 | 45,543 | 47,714 | 48,794 |
| (-) Investments | -29,493 | -13,140 | -15,243 | -17,529 | -20,158 | -19,769 | -20,758 | -18,962 |
| (-) Working capital | -1,769 | -2,524 | -2,081 | -2,705 | -2,614 | -2,082 | -819 | -688 |
| Free cash flows (FCF) | -13,219 | 7,379 | 10,795 | 14,596 | 18,368 | 23,692 | 26,138 | 29,145 |
| PV of FCF's | -12,742 | 6,490 | 8,662 | 10,684 | 12,266 | 14,435 | 14,529 | 14,780 |

| All figures in thousands | WACC | Terminal EBIT margin | | | | | | | |
|---------------------------------|-------------|----------------------|-------|-------|-------|-------|-------|-------|------|
| | | 16.7% | 18.7% | 20.7% | 22.7% | 24.7% | 26.7% | 28.7% | |
| PV of FCFs in explicit period | 118,055 | 6.6% | 3.77 | 4.39 | 5.01 | 5.63 | 6.25 | 6.87 | 7.49 |
| PV of FCFs in terminal period | 203,648 | 7.6% | 3.01 | 3.48 | 3.95 | 4.42 | 4.89 | 5.36 | 5.83 |
| Enterprise value (EV) | 321,703 | 8.6% | 2.46 | 2.83 | 3.19 | 3.56 | 3.93 | 4.30 | 4.66 |
| (+) Net cash / (-) net debt | -46,145 | 9.6% | 2.04 | 2.34 | 2.63 | 2.92 | 3.22 | 3.51 | 3.80 |
| (-) Non-controlling interests | -6,112 | 10.6% | 1.72 | 1.96 | 2.19 | 2.43 | 2.67 | 2.91 | 3.14 |
| Shareholder value | 269,446 | 11.6% | 1.46 | 1.65 | 1.85 | 2.04 | 2.24 | 2.43 | 2.63 |
| Fair value per share (€) | 2.90 | 12.6% | 1.24 | 1.41 | 1.57 | 1.73 | 1.89 | 2.05 | 2.21 |

| | WACC | Terminal growth rate | | | | | | | |
|-------------------------|-------------|----------------------|------|------|------|------|------|------|------|
| | | 0.0% | 0.5% | 1.0% | 1.5% | 2.0% | 2.5% | 3.0% | |
| Cost of equity | 11.0% | 6.6% | 4.53 | 4.84 | 5.20 | 5.63 | 6.15 | 6.80 | 7.63 |
| Pre-tax cost of debt | 6.0% | 7.6% | 3.69 | 3.90 | 4.14 | 4.42 | 4.75 | 5.14 | 5.62 |
| Tax rate | 32.5% | 8.6% | 3.05 | 3.20 | 3.37 | 3.56 | 3.78 | 4.04 | 4.34 |
| After-tax cost of debt | 4.1% | 9.6% | 2.56 | 2.67 | 2.79 | 2.92 | 3.08 | 3.25 | 3.45 |
| Share of equity capital | 80.0% | 10.6% | 2.16 | 2.24 | 2.33 | 2.43 | 2.54 | 2.67 | 2.81 |
| Share of debt capital | 20.0% | 11.6% | 1.84 | 1.90 | 1.97 | 2.04 | 2.12 | 2.22 | 2.32 |
| WACC | 9.6% | 12.6% | 1.57 | 1.62 | 1.67 | 1.73 | 1.79 | 1.86 | 1.94 |

*Please note our model runs through 2030 and we have only shown the abbreviated version for formatting purposes



INCOME STATEMENT

| All figures in EUR '000 | 2018 | 2019 | 2020E | 2021E | 2022E |
|----------------------------------|---------------|---------------|----------------|----------------|----------------|
| Revenues | 32,621 | 83,893 | 114,933 | 142,517 | 165,320 |
| Capitalised work | 2,791 | 10,187 | 10,696 | 11,231 | 11,793 |
| Total output | 35,412 | 94,080 | 125,630 | 153,749 | 177,113 |
| Cost of goods sold | -12,699 | -45,803 | -57,467 | -71,259 | -82,660 |
| Gross profit | 22,713 | 48,277 | 68,163 | 82,490 | 94,453 |
| Personnel expenses | -10,438 | -27,359 | -37,928 | -41,758 | -44,967 |
| Other OpEx | -10,135 | -10,012 | -14,597 | -17,387 | -19,673 |
| Other operating income | 6,506 | 4,636 | 4,729 | 4,823 | 4,920 |
| EBITDA | 8,646 | 15,542 | 20,367 | 28,168 | 34,732 |
| Depreciation & amortisation | -6,318 | -10,543 | -13,217 | -12,399 | -14,383 |
| Operating income (EBIT) | 2,328 | 4,999 | 7,150 | 15,769 | 20,350 |
| Net financial result | -1,641 | -5,758 | -6,195 | -6,710 | -6,362 |
| Pre-tax income (EBT) | 687 | -759 | 955 | 9,059 | 13,987 |
| Income taxes | 895 | 2,012 | -310 | -2,944 | -4,546 |
| Net income | 1,582 | 1,253 | 645 | 6,115 | 9,441 |
| Discontinued operations | 3,673 | 0 | 0 | 0 | 0 |
| Consolidated profit | 5,255 | 1,253 | 645 | 6,115 | 9,441 |
| Minority interests | -932 | -1,577 | -13 | -122 | -189 |
| Net income to owners | 4,323 | -324 | 632 | 5,993 | 9,253 |
| Diluted EPS (in €) | 0.10 | -0.01 | 0.01 | 0.07 | 0.10 |
| Ratios | | | | | |
| Gross margin on output | 64.1% | 51.3% | 54.3% | 53.7% | 53.3% |
| EBITDA margin on revenues | 26.5% | 18.5% | 17.7% | 19.8% | 21.0% |
| EBIT margin on revenues | 7.1% | 6.0% | 6.2% | 11.1% | 12.3% |
| Net margin on revenues | 13.3% | -0.4% | 0.5% | 4.2% | 5.6% |
| Tax rate | n.a. | n.a. | 32.5% | 32.5% | 32.5% |
| Expenses as % of revenues | | | | | |
| Personnel expenses | 32.0% | 32.6% | 33.0% | 29.3% | 27.2% |
| Other OpEx | 31.1% | 11.9% | 12.7% | 12.2% | 11.9% |
| Depreciation & amortisation | 19.4% | 12.6% | 11.5% | 8.7% | 8.7% |
| Y-Y Growth | | | | | |
| Revenues | n.a. | 157.2% | 37.0% | 24.0% | 16.0% |
| EBTIDA | n.a. | 79.8% | 31.0% | 38.3% | 23.3% |
| Operating income | n.a. | 114.7% | 43.0% | 120.6% | 29.0% |
| Net income/ loss | n.a. | n.m. | n.m. | 848.3% | 54.4% |



BALANCE SHEET

| All figures in EUR '000 | 2018 | 2019 | 2020E | 2021E | 2022E |
|---|----------------|----------------|----------------|----------------|----------------|
| Assets | | | | | |
| Current assets, total | 16,250 | 55,856 | 41,648 | 52,580 | 56,874 |
| Cash and equivalents | 4,447 | 32,984 | 10,160 | 13,534 | 11,581 |
| Trade receivables | 11,803 | 22,872 | 31,489 | 39,046 | 45,293 |
| Non-current assets, total | 220,043 | 256,593 | 303,104 | 304,085 | 305,189 |
| Property, plant & equipment | 4,189 | 3,521 | 3,544 | 3,572 | 3,606 |
| Intangible assets | 210,495 | 244,423 | 290,900 | 291,841 | 292,901 |
| Long-term loans to investees | 5,359 | 6,410 | 6,410 | 6,410 | 6,410 |
| Other non-current assets | 0 | 2,239 | 2,250 | 2,261 | 2,273 |
| Total assets | 236,293 | 312,449 | 344,752 | 356,665 | 362,064 |
| Shareholders' equity & debt | | | | | |
| Liabilities, total | 24,358 | 54,544 | 61,441 | 66,892 | 71,484 |
| Trade payables | 9,366 | 20,274 | 27,121 | 32,154 | 36,321 |
| Financial debt | 3,595 | 6,772 | 6,409 | 6,409 | 6,409 |
| Provisions | 7,031 | 12,585 | 12,774 | 12,965 | 13,160 |
| Other current liabilities | 4,366 | 14,913 | 15,137 | 15,364 | 15,594 |
| Provisions, total | 53,395 | 89,347 | 104,687 | 105,033 | 96,399 |
| Long-term debt | 14,100 | 8,369 | 8,369 | 8,369 | 8,369 |
| Bonds | 24,877 | 63,988 | 78,988 | 78,988 | 70,000 |
| Deferred tax liabilities | 14,418 | 16,990 | 17,330 | 17,676 | 18,030 |
| Shareholders' equity | 158,540 | 168,558 | 178,625 | 184,740 | 194,181 |
| Total consolidated equity and debt | 236,293 | 312,449 | 344,752 | 356,665 | 362,064 |
| Ratios | | | | | |
| Current ratio (x) | 0.7 | 1.0 | 0.7 | 0.8 | 0.8 |
| Net debt | 38,125 | 46,145 | 83,606 | 80,232 | 73,197 |
| ICR (x) | 5.0 | 2.7 | 3.3 | 4.2 | 5.5 |
| Net gearing | 24% | 27% | 47% | 43% | 38% |
| Net debt / EBITDA (x) | 4.4 | 3.0 | 4.1 | 2.8 | 2.1 |
| Equity ratio | 67% | 54% | 52% | 52% | 54% |
| Return on equity (ROE) | 1.0% | 0.7% | 0.4% | 3.3% | 4.9% |
| Capital employed (CE) | 211,935 | 257,905 | 283,312 | 289,773 | 290,580 |
| Return on capital employed (ROCE) | 1% | 2% | 3% | 5% | 7% |



CASH FLOW STATEMENT

| All figures in EUR '000 | 2018 | 2019 | 2020E | 2021E | 2022E |
|--|----------------|----------------|----------------|----------------|----------------|
| Net income | 5,255 | 1,253 | 645 | 6,115 | 9,441 |
| Depreciation and amortisation | 6,318 | 10,543 | 13,217 | 12,399 | 14,383 |
| Change in trade rec & other assets | -8,083 | 1,437 | -8,841 | -7,786 | -6,481 |
| Change in payable & other liabilities | 14,501 | 3,928 | 7,599 | 5,798 | 4,945 |
| Results from sale of subsidiaries | -5,645 | 0 | 0 | 0 | 0 |
| Other non-cash adjustments | -6,150 | -5,752 | 0 | 0 | 0 |
| Net interest expense | 1,641 | 5,529 | 6,195 | 6,710 | 6,362 |
| Tax result | -895 | -822 | 310 | 2,944 | 4,546 |
| Operating cash flow | 6,942 | 16,116 | 19,126 | 26,181 | 33,197 |
| Tax expense | 0 | 0 | -310 | -2,944 | -4,546 |
| Interest income | 1 | 83 | 0 | 0 | 0 |
| Net operating cash flow | 6,943 | 16,199 | 18,815 | 23,237 | 28,651 |
| Payments for intangible assets | -11,042 | -12,606 | 0 | 0 | 0 |
| Acquisition of subsidiaries | -3,919 | -6,214 | -25,272 | -12,827 | -14,879 |
| CapEx | 0 | 0 | -253 | -314 | -364 |
| Deposits / payments for other assets | 848 | 5,750 | 0 | 0 | 0 |
| Cash flow from investing | -14,113 | -13,070 | -25,525 | -13,140 | -15,243 |
| Free cash flow (FCF) | -7,170 | 3,129 | -6,710 | 10,097 | 13,408 |
| Equity inflow, net | 3,792 | 8,845 | 397 | 0 | 0 |
| Debt inflow, net | -15,992 | -12,011 | -363 | 0 | 0 |
| Corporate debt, net | 25,800 | 38,699 | 15,000 | 0 | -8,988 |
| Interest paid | -2,014 | -5,345 | -6,195 | -6,710 | -6,362 |
| Payments for non-controlling interests | 0 | -5,000 | -24,943 | 0 | 0 |
| Other adjustments | -489 | 220 | 0 | 0 | 0 |
| Cash flow from financing | 11,097 | 25,408 | -16,104 | -6,710 | -15,350 |
| Net cash flows | 3,927 | 28,537 | -22,813 | 3,386 | -1,942 |
| Fx adjustments | 114 | 0 | 0 | 0 | 0 |
| Cash, start of the year | 406 | 4,447 | 32,984 | 10,160 | 13,534 |
| Cash, end of the year | 4,447 | 32,984 | 10,171 | 13,546 | 11,592 |
| EBITDA/share (in €) | 0.20 | 0.26 | 0.23 | 0.31 | 0.38 |
| Y-Y Growth | | | | | |
| Operating cash flow | n.m. | 133.3% | 16.2% | 23.5% | 23.3% |
| Free cash flow | n.m. | n.m. | n.m. | n.m. | 32.8% |
| EBITDA/share | n.m. | 26.2% | -11.5% | 34.1% | 23.3% |

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The recommendations determined in accordance with the share price trend anticipated by First Berlin in the respectively indicated investment period are as follows:

| Category | | 1 | 2 |
|--------------------------------------|--|---------------|-------------|
| Current market capitalisation (in €) | | 0 - 2 billion | > 2 billion |
| Strong Buy ¹ | An expected favourable price trend of: | > 50% | > 30% |
| Buy | An expected favourable price trend of: | > 25% | > 15% |
| Add | An expected favourable price trend of: | 0% to 25% | 0% to 15% |
| Reduce | An expected negative price trend of: | 0% to -15% | 0% to -10% |
| Sell | An expected negative price trend of: | < -15% | < -10% |

¹ The expected price trend is in combination with sizable confidence in the quality and forecast security of management.

Our recommendation system places each company into one of two market capitalisation categories. Category 1 companies have a market capitalisation of €0 – €2 billion, and Category 2 companies have a market capitalisation of > €2 billion. The expected return thresholds underlying our recommendation system are lower for Category 2 companies than for Category 1 companies. This reflects the generally lower level of risk associated with higher market capitalisation companies.

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| Report No.: | Date of publication | Previous day closing price | Recommendation | Price target |
|----------------|---------------------|----------------------------|----------------|--------------|
| Initial Report | 7 November 2019 | €1.23 | Buy | €2.10 |
| 2...1 | ↓ | ↓ | ↓ | ↓ |
| 2 | 18 December 2019 | €1.13 | Buy | €2.10 |
| 3 | 21 February 2020 | €1.23 | Buy | €2.80 |
| 4 | 4 March 2020 | €1.16 | Buy | €2.80 |
| 5 | 16 April 2020 | €1.15 | Buy | €2.80 |
| 6 | 23 June 2020 | €1.41 | Buy | €2.80 |
| 7 | Today | €1.33 | Buy | €2.90 |

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